Favourable variances are bracketed and in red $- \pm (0.123)$ m. Unfavourable variances are in black $- \pm 0.123$ m.

	£'m
Heritage & Culture: reduced income, largely offset by reduced expenditure and additional grant income	0.032
Land Charges: reduced income, due to increase use of Environmental Information Regulations (EIR) requests for free search information, partly offset by increasing number of customers	0.026
Promotion of Tourism: less spend on market research, video production and search engine optimisation	(0.017
Growth/Technical Support: vacant post	(0.014
Development Management: vacant posts and increased income, largely from a large solar farm application	(0.209
Planning Policy: reduced staffing spend due to a restructure not being implemented	(0.011
Building Control: furloughed staff Newark Beacon: reduced income, largely from workshop rents, catering and hire charges, and small increases in	(0.016
repairs and maintenance spend, partly offset by less supplies and services and NDR spend Buttermarket: reduced income, largely because of rent reductions for existing tenants and first floor currently	0.132
unoccupied	0.032
Former M&S Building: non-domestic rates (NDR) payable for the year due to change in budgeted assumptions	0.08
Surface Car Parks Newark: reduced income, slightly offset by reduced costs of rent and security services	0.60
Newark Lorry Park: reduced income, largely from rent allowances and change in budgeted assumptions, partly offset by over-budgeting of NDR payable.	0.021
Other small variances	(0.032
Total	0.632
Homes & Communities - £(0.049)m	£'m
Private Sector Speech Call: increased income because of an increase in customer demand	(0.023
Strategic Housing: vacant posts slightly offset by unbudgeted housing needs assessment spend	(0.052
Customer Services: vacant posts Licensing: reduced income, largely from temporary event notices and vehicle licensing	(0.028 0.013
CCTV: reduced income due to invoice dispute	0.013
Other small variances	0.030
Total	(0.049
Leisure & Environment - £0.242m	£'m
Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottinghamshire County Council; and reduced income from trade refuse, partly offset by increased income from recycling	(0.010
Street Scene Street Cleansing: budgeted cost of restructured service more than required	(0.030
Environmental Health: vacant posts and reduced spend on mileage, partly offset by reduced income such as from licence and registration fees	(0.067
Newark Livestock Market: largely due to reduced income, because financial performance of 2019-20 tenant worse than expected and no rent expected for 2020-21 or to be recovered related to previous years	0.378
Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older	(0.001
Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's	
Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's Other small variances	(0.028
Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's Other small variances Total	(0.028
Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's Other small variances Total Policy & Finance - £0.117m	
Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's Other small variances Total Policy & Finance - £0.117m Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services	(0.028 0.242 £'m
Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's Other small variances Total Policy & Finance - £0.117m	(0.028 0.24 £'m (0.025 (0.043
Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's Other small variances Total Policy & Finance - £0.117m Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services Senior Leadership Team: vacant corporate projects manager and capital projects manager posts Transformation & Communications: vacant posts Administration Services: vacant posts	(0.028 0.24 £'m (0.025 (0.043 (0.045 (0.049
Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's Other small variances Total Policy & Finance - £0.117m Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services Senior Leadership Team: vacant corporate projects manager and capital projects manager posts Transformation & Communications: vacant posts Administration Services: vacant posts Rent Allowances/Rent Rebates: based on mid-year submission to Department for Work and Pensions (DWP)	(0.028 0.24 £'m (0.025 (0.043 (0.045 (0.049
Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's Other small variances Total Policy & Finance - £0.117m Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services Senior Leadership Team: vacant corporate projects manager and capital projects manager posts Transformation & Communications: vacant posts Administration Services: vacant posts Rent Allowances/Rent Rebates: based on mid-year submission to Department for Work and Pensions (DWP) Revenues & Benefits: additional unbudgeted grant income Castle House: reduced income, largely from partners for cost of desk hire, partly offset by reduced spend on	(0.028 0.24 f'm (0.025 (0.043 (0.045 (0.049 0.12 (0.072
Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's Other small variances Total Policy & Finance - £0.117m Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services Senior Leadership Team: vacant corporate projects manager and capital projects manager posts Transformation & Communications: vacant posts Administration Services: vacant posts Rent Allowances/Rent Rebates: based on mid-year submission to Department for Work and Pensions (DWP) Revenues & Benefits: additional unbudgeted grant income Castle House: reduced income, largely from partners for cost of desk hire, partly offset by reduced spend on security, refreshments and catering	(0.028 0.24 £'m (0.025 (0.043 (0.045 (0.049 0.129 (0.072
Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's Other small variances Total Policy & Finance - £0.117m Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services Senior Leadership Team: vacant corporate projects manager and capital projects manager posts Transformation & Communications: vacant posts Administration Services: vacant posts Rent Allowances/Rent Rebates: based on mid-year submission to Department for Work and Pensions (DWP) Revenues & Benefits: additional unbudgeted grant income Castle House: reduced income, largely from partners for cost of desk hire, partly offset by reduced spend on security, refreshments and catering Corporate Property: vacant posts, and surveyors appointed at lower rates than budgeted Coronavirus Costs: because budget for Housing Revenue Account (HRA) bad debt not expected to be required and less than budgeted spend for working from home (WFH) audits - see Appendix B	(0.028 0.24 £'m (0.025 (0.043 (0.049 0.129 (0.072 0.099 (0.130
Wehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's Other small variances Total Policy & Finance - £0.117m Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services Senior Leadership Team: vacant corporate projects manager and capital projects manager posts Transformation & Communications: vacant posts Administration Services: vacant posts Rent Allowances/Rent Rebates: based on mid-year submission to Department for Work and Pensions (DWP) Revenues & Benefits: additional unbudgeted grant income Castle House: reduced income, largely from partners for cost of desk hire, partly offset by reduced spend on security, refreshments and catering Corporate Property: vacant posts, and surveyors appointed at lower rates than budgeted Coronavirus Costs: because budget for Housing Revenue Account (HRA) bad debt not expected to be required and less than budgeted spend for working from home (WFH) audits - see Appendix B £400,000 saving budgeted for in-year vacancies council-wide (3.5% of total salaries plus oncosts budget)	(0.028 0.24 £'m (0.025 (0.043 (0.049 0.129 (0.072 0.099 (0.130 (0.130
Wehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older wehicles; and reduced income such as from MOT's Other small variances Total Policy & Finance - £0.117m Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services Senior Leadership Team: vacant corporate projects manager and capital projects manager posts Transformation & Communications: vacant posts Administration Services: vacant posts Rent Allowances/Rent Rebates: based on mid-year submission to Department for Work and Pensions (DWP) Revenues & Benefits: additional unbudgeted grant income Castle House: reduced income, largely from partners for cost of desk hire, partly offset by reduced spend on security, refreshments and catering Corporate Property: vacant posts, and surveyors appointed at lower rates than budgeted Coronavirus Costs: because budget for Housing Revenue Account (HRA) bad debt not expected to be required and less than budgeted spend for working from home (WFH) audits - see Appendix B £400,000 saving budgeted for in-year vacancies council-wide (3.5% of total salaries plus oncosts budget)	(0.028 0.24 £'m (0.025 (0.043 (0.049 0.12 (0.072 0.09 (0.130 (0.130 (0.040 (0.011
Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's Other small variances Total Policy & Finance - £0.117m Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services Senior Leadership Team: vacant corporate projects manager and capital projects manager posts	(0.028 0.24 £'m (0.025 (0.043 (0.049 0.120 (0.072 0.090 (0.130
Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's Other small variances Total Policy & Finance - £0.117m Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services Senior Leadership Team: vacant corporate projects manager and capital projects manager posts Transformation & Communications: vacant posts Administration Services: vacant posts Rent Allowances/Rent Rebates: based on mid-year submission to Department for Work and Pensions (DWP) Revenues & Benefits: additional unbudgeted grant income Castle House: reduced income, largely from partners for cost of desk hire, partly offset by reduced spend on security, refreshments and catering Corporate Property: vacant posts, and surveyors appointed at lower rates than budgeted Coronavirus Costs: because budget for Housing Revenue Account (HRA) bad debt not expected to be required and less than budgeted spend for working from home (WFH) audits - see Appendix B E400,000 saving budgeted for in-year vacancies council-wide (3.5% of total salaries plus oncosts budget) Income Section: delayed recruitment to sundry debtor officer post Risk Management: vacant post filled by temporary worker	(0.028 0.24 £'m (0.025 (0.043 (0.049 0.12 (0.072 0.09 (0.130 (0.130 0.40 (0.011 0.01
Wehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older wehicles; and reduced income such as from MOT's Other small variances Total Policy & Finance - £0.117m Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services Senior Leadership Team: vacant corporate projects manager and capital projects manager posts Transformation & Communications: vacant posts Administration Services: vacant posts Rent Allowances/Rent Rebates: based on mid-year submission to Department for Work and Pensions (DWP) Revenues & Benefits: additional unbudgeted grant income Castle House: reduced income, largely from partners for cost of desk hire, partly offset by reduced spend on security, refreshments and catering Corporate Property: vacant posts, and surveyors appointed at lower rates than budgeted Coronavirus Costs: because budget for Housing Revenue Account (HRA) bad debt not expected to be required and less than budgeted spend for working from home (WFH) audits - see Appendix B £400,000 saving budgeted for in-year vacancies council-wide (3.5% of total salaries plus oncosts budget) Income Section: delayed recruitment to sundry debtor officer post Risk Management: vacant post filled by temporary worker Non-Distributed Costs: higher than anticipated one-off pension strain costs for employees who retired	(0.028 0.24 £'m (0.025 (0.043 (0.045 (0.072 0.09 (0.130 (0.130 (0.011 0.01